

Area	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	ORIGINAL	REVISED				
	ESTIMATE	ESTIMATE				
	£'000	£'000	£'000	£'000	£'000	£'000
Employee Related Expenditure	6,677	6,799	7,581	7,712	7,853	8,035
Premises Related Expenditure	926	926	951	955	959	964
Transport Related Expenditure	783	749	766	766	766	766
Supplies & Services	2,660	3,068	2,947	2,816	2,835	2,911
Transformation	273	273	343	169	0	0
Drainage Board Levies	2,350	2,350	2,384	2,384	2,384	2,384
Parish Precepts	713	713	728	742	757	772
Third party Payments	2,608	3,200	3,243	3,243	3,243	3,243
Transfer Payments	19,341	19,599	20,438	19,672	19,684	19,686
Support Services	0	0	2	2	2	2
Depreciation and Impairment Losses	986	986	1,046	1,046	1,046	1,046
Grant payment to parishes	0	0	0	0	0	0
Income from trading activities	0	0	0	0	0	0
Income	(24,970)	(25,646)	(27,195)	(26,461)	(26,691)	(26,708)
COUNCIL SUB-TOTAL	12,347	13,017	13,234	13,046	12,838	13,101
Direct Revenue Financing of Capital Expenditure	3,750	3,750	50	1,391	1,300	0
Capital Charges Contra Entry	(1,061)	(1,322)	(1,121)	(1,121)	(1,121)	(1,121)
Minimum Revenue Provision	0	0	0	0	0	0
Interest on borrowing	0	0	0	0	0	0
Contributions to Reserves	1,235	1,235	875	786	568	489
Contributions From Reserves	(4,569)	(5,281)	(945)	(1,760)	(1,365)	(65)
Contribution from General Fund Reserves	(301)	0	0	0	0	0
NET COST OF SERVICES	11,401	11,399	12,093	12,342	12,220	12,404
Funding (Shortfall)	0	0	227	(295)	(439)	(343)
BUDGET REQUIREMENT	11,401	11,399	12,320	12,047	11,781	12,061
Financing						
Local Government Settlement RSG	(1,072)	(1,072)	0	(271)	0	0
Rural Services Grant	(128)	(128)	(128)	(128)	0	0
Retained Business rates	(8,598)	(8,598)	(9,933)	(9,897)	(10,190)	(10,492)
Section 31 Grants for Business Rates	(549)	(549)	(571)	(621)	(640)	(659)
Community Right to bid and challenge	0	0	0	0	0	0
Business rates tariff	5,173	5,173	5,339	5,529	5,695	5,866
New Homes Bonus Grant	(1,385)	(1,385)	(1,025)	(884)	(666)	(587)
Council Tax Freeze Grant	0	0	0	0	0	0
Spalding Special Expenses	(204)	(204)	(208)	(213)	(217)	(222)
Town & Parish Councils	(713)	(713)	(728)	(742)	(757)	(772)
Share of Collection Fund Deficit/(Surplus)-NNDR	573	573	(351)	0	0	0
Share of Collection Fund Deficit/(Surplus)-C Tax	(65)	(65)	(79)	0	0	0
SOUTH HOLLAND PRECEPT REQUIREMENT	4,433	4,431	4,637	4,820	5,006	5,195
TAX BASE	26,892	26,892	27,302	27,575	27,851	28,129
SOUTH HOLLAND BAND D COUNCIL TAX	£ 164.84	£ 164.84	£ 169.83	£ 174.78	£ 179.73	£ 184.68
PERCENTAGE Increase	3.13%	3.13%	3.03%	2.91%	2.83%	2.75%

Area	2017-18 ORIGINAL ESTIMATE £'000	2017-18 REVISED ESTIMATE £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000
Income						
Dwelling Rents	(15,024)	(14,897)	(14,713)	(14,942)	(15,171)	(15,727)
Charges for services and facilities	(958)	(1,150)	(1,179)	(1,207)	(1,237)	(1,267)
	(15,982)	(16,047)	(15,892)	(16,149)	(16,408)	(16,994)
Expenditure						
Repairs and maintenance	3,486	3,314	3,317	2,954	3,012	3,072
Supervision and management	2,343	2,716	2,583	2,639	2,695	2,753
Rents, rates, taxes and other charges	70	70	72	73	75	77
Special services	1,129	1,336	1,234	1,260	1,287	1,313
Depreciation and impairment of fixed assets	2,300	2,866	2,923	2,982	3,041	3,102
(Increase)/decrease in bad debt provision	119	119	169	219	269	319
	9,446	10,421	10,298	10,127	10,379	10,637
Contribution from Operations	(6,536)	(5,626)	(5,593)	(6,023)	(6,029)	(6,358)
Interest payable	2,348	2,348	2,348	2,348	2,348	2,348
Debt management costs	75	75	75	75	75	75
HRA investment income	(62)	(62)	(62)	(62)	(62)	(62)
Capital Expenditure funded by the HRA	3,977	0	0	4,217	1,279	3,365
Transfer to Major Repairs Reserve	0	0	0	0	0	0
Net Operating (surplus)/deficit	(198)	(3,265)	(3,233)	555	(2,389)	(632)
Housing Revenue Account Balance						
Brought Forward	(8,968)	(8,968)	(12,233)	(15,466)	(14,911)	(17,301)
In Year (Surplus)/Deficit	(198)	(3,265)	(3,233)	555	(2,389)	(632)
Carried Forward	(9,166)	(12,233)	(15,466)	(14,911)	(17,301)	(17,933)