

Area	2017-18	2017-18	2018-19	2019-20	2020-21	2021-22
	ORIGINAL	REVISED				
	ESTIMATE	ESTIMATE				
	£'000	£'000	£'000	£'000	£'000	£'000
Employee Related Expenditure	6,677	6,799	7,582	7,699	7,825	8,006
Premises Related Expenditure	926	926	947	951	955	960
Transport Related Expenditure	783	749	772	772	772	772
Supplies & Services	2,660	3,068	3,400	3,171	3,157	3,231
Transformation	273	273	391	216	47	47
Drainage Board Levies	2,350	2,350	2,384	2,384	2,384	2,384
Parish Precepts	713	713	794	810	826	843
Third party Payments	2,608	3,200	3,259	3,259	3,259	3,259
Transfer Payments	19,341	19,599	20,491	19,722	19,733	19,732
Support Services	0	0	0	0	0	0
Depreciation and Impairment Losses	986	986	1,030	1,030	1,030	1,030
Grant payment to parishes	0	0	0	0	0	0
Income from trading activities	0	0	0	0	0	0
Income	(24,970)	(25,644)	(27,758)	(27,024)	(27,254)	(27,271)
<b>COUNCIL SUB-TOTAL</b>	<b>12,347</b>	<b>13,019</b>	<b>13,292</b>	<b>12,990</b>	<b>12,734</b>	<b>12,993</b>
Direct Revenue Financing of Capital Expenditure	3,750	3,750	100	1,391	1,300	0
Capital Charges Contra Entry	(1,061)	(1,322)	(1,105)	(1,105)	(1,105)	(1,105)
Minimum Revenue Provision	0	0	0	0	0	0
Interest on borrowing	0	0	0	0	0	0
Contributions to Reserves	1,235	1,235	1,864	1,035	798	701
Contributions From Reserves	(4,569)	(5,281)	(1,192)	(1,774)	(1,365)	(65)
Contribution from General Fund Reserves	(301)	0	0	0	0	0
<b>NET COST OF SERVICES</b>	<b>11,401</b>	<b>11,401</b>	<b>12,959</b>	<b>12,537</b>	<b>12,362</b>	<b>12,524</b>
Funding (Shortfall)	0	0	0	(469)	(618)	(559)
<b>BUDGET REQUIREMENT</b>	<b>11,401</b>	<b>11,401</b>	<b>12,959</b>	<b>12,068</b>	<b>11,744</b>	<b>11,965</b>
<b>Financing</b>						
Local Government Settlement RSG	(1,072)	(1,072)	0	(271)	0	0
Rural Services Grant	(128)	(128)	0	(128)	0	0
Retained Business rates	(8,598)	(8,598)	(14,202)	(9,527)	(9,723)	(9,923)
Section 31 Grants for Business Rates	(549)	(549)	(1,207)	(1,235)	(1,260)	(1,285)
Community Right to bid and challenge	0	0	0	0	0	0
Business rates tariff	5,173	5,173	9,580	5,790	5,906	6,024
New Homes Bonus Grant	(1,385)	(1,385)	(1,007)	(847)	(610)	(513)
Council Tax Freeze Grant	0	0	0	0	0	0
<b>Spalding Special Expenses</b>	<b>(204)</b>	<b>(204)</b>	<b>(211)</b>	<b>(220)</b>	<b>(225)</b>	<b>(230)</b>
Town & Parish Councils	(713)	(713)	(794)	(810)	(826)	(843)
Share of Collection Fund Deficit/(Surplus)-NNDR	573	573	(402)	0	0	0
Share of Collection Fund Deficit/(Surplus)-C Tax	(65)	(65)	(79)	0	0	0
<b>SOUTH HOLLAND PRECEPT REQUIREMENT</b>	<b>4,433</b>	<b>4,433</b>	<b>4,637</b>	<b>4,820</b>	<b>5,006</b>	<b>5,195</b>
<b>TAX BASE</b>	<b>26,892</b>	<b>26,892</b>	<b>27,302</b>	<b>27,575</b>	<b>27,851</b>	<b>28,129</b>
<b>SOUTH HOLLAND BAND D COUNCIL TAX</b>	<b>£ 164.84</b>	<b>£ 164.84</b>	<b>£ 169.83</b>	<b>£ 174.78</b>	<b>£ 179.73</b>	<b>£ 184.68</b>
<b>PERCENTAGE Increase</b>	<b>3.13</b>	<b>3.13%</b>	<b>3.03%</b>	<b>2.91%</b>	<b>2.83%</b>	<b>2.75%</b>

## Draft Housing Revenue Account Summary

## APPENDIX B

Area	2017-18 ORIGINAL ESTIMATE £'000	2017-18 REVISED ESTIMATE £'000	2018-19 £'000	2019-20 £'000	2020-21 £'000	2021-22 £'000
<b>Income</b>						
Dwelling Rents	(15,024)	(15,047)	(14,713)	(14,942)	(15,171)	(15,727)
Charges for services and facilities	(958)	(1,171)	(1,179)	(1,157)	(1,137)	(1,117)
	<b>(15,982)</b>	<b>(16,218)</b>	<b>(15,892)</b>	<b>(16,099)</b>	<b>(16,308)</b>	<b>(16,844)</b>
<b>Expenditure</b>						
Repairs and maintenance	3,486	3,234	3,327	2,979	3,049	3,120
Supervision and management	2,343	2,758	2,656	2,725	2,791	2,859
Rents, rates, taxes and other charges	70	70	72	73	75	77
Special services	1,129	1,286	1,238	1,269	1,299	1,330
Depreciation and impairment of fixed assets	2,300	2,866	2,923	2,982	3,041	3,102
(Increase)/decrease in bad debt provision	119	119	169	219	269	319
	<b>9,446</b>	<b>10,333</b>	<b>10,385</b>	<b>10,247</b>	<b>10,524</b>	<b>10,807</b>
<b>Contribution from Operations</b>	<b>(6,536)</b>	<b>(5,884)</b>	<b>(5,507)</b>	<b>(5,852)</b>	<b>(5,784)</b>	<b>(6,037)</b>
Interest payable	2,348	2,348	2,348	2,348	2,348	2,348
Debt management costs	75	80	82	82	82	82
HRA investment income	(62)	(82)	(62)	(62)	(62)	(62)
Capital Expenditure funded by the HRA	3,977	0	0	4,217	1,279	3,365
Transfer to Major Repairs Reserve	0	0	0	0	0	0
<b>Net Operating (surplus)/deficit</b>	<b>(198)</b>	<b>(3,539)</b>	<b>(3,139)</b>	<b>732</b>	<b>(2,137)</b>	<b>(305)</b>
<b>Housing Revenue Account Balance</b>						
Brought Forward	(8,968)	(8,968)	(12,507)	(15,647)	(14,914)	(17,051)
In Year (Surplus)/Deficit	(198)	(3,539)	(3,139)	732	(2,137)	(305)
Carried Forward	<b>(9,166)</b>	<b>(12,507)</b>	<b>(15,647)</b>	<b>(14,914)</b>	<b>(17,051)</b>	<b>(17,356)</b>