



*served by One Team*

SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP

# ANNUAL DELIVERY PLAN 2022/2023

Version 0.3

## South and East Lincolnshire Councils Partnership - Introduction

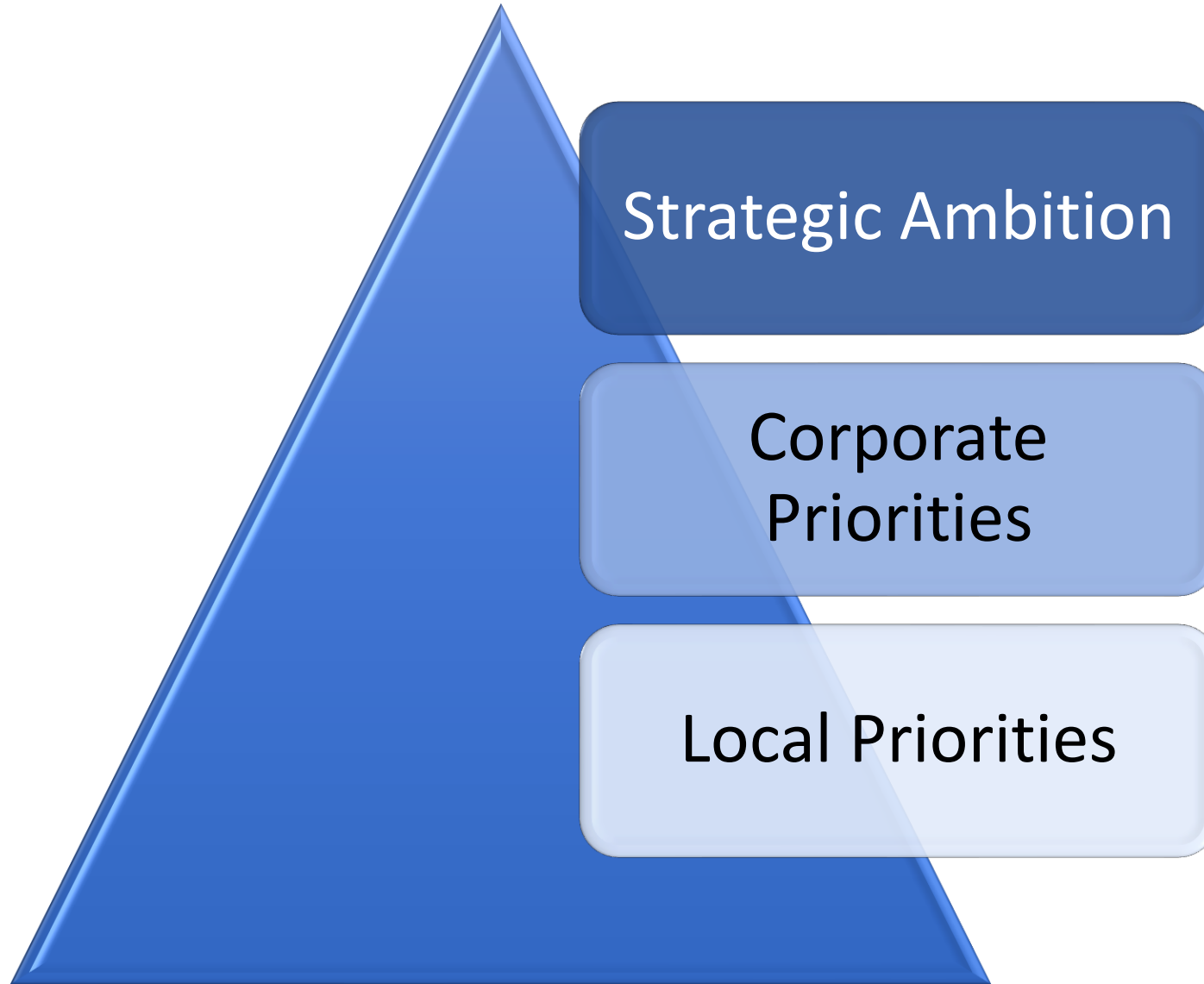


**The Councils need to agree an Annual Delivery Plan for the following key reasons:-**

- To provide direction for Members and Officers;
- To deliver on the agreed Partnership priorities, both financial and non-financial; and
- To help direct and manage resources effectively and efficiently across the partnership.

### Strategic Ambition

- **Strategic** – a focus on the priorities with our external partners within Lincolnshire and nationally;
- **Corporate** – a focus on the priorities within the partnership across the three partnership councils (including companies); and
- **Local** – a focus on the priorities for each of the sovereign councils.



### Strategic Programme

- The following slides identify the Delivery Plan for 2022/23 to support the Partnership in delivering on its priorities, as well as sovereign Council ambitions.
- This slide highlights the strategic opportunities for the partnership as already agreed by Council.



#### The Strategic Programme (Top Ten) for the South and East Lincolnshire Councils Partnership:-

1. Strategy platform for the Partnership focussing on improving outcomes for all communities across the sub-region (early focus on Transport and Infrastructure and Health & Wellbeing);
2. The strategic case for Devolution for the sub-region;
3. Piloting opportunities with Government (Levelling Up Agenda – Education and Skills, Housing, Health);
4. Place-based regeneration, including supporting infrastructure, across the sub-region of South and East Lincolnshire;
5. Joint approach to the Internal Drainage Boards;
6. Co-ordinated partnership response to the Environment Act 2021;
7. Health and Leisure offer across the sub-region;
8. Shared Service Opportunities across the partnership, including our strategic partnership with PSPS Ltd, to improve service efficiency and effectiveness;
9. Workforce Development Strategy for the partnership; and
10. ICT Strategy for the partnership.

## S&ELCP – Communities Directorate - Strategic

### Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

	Activity	Delivery timeframe
<b>Strategic</b>	<ul style="list-style-type: none"> <li>• Environment Act 2021 co-ordinated response by the Partnership across the sub-region</li> <li>• Climate Change Strategy to be adopted</li> <li>• Establishment of the SELCAN in support of the Climate Change Action Plan</li> <li>• Natural/Tree Environment Strategy to be adopted</li> <li>• Health &amp; Well Being Strategy in partnership with the District Councils to be adopted</li> <li>• Health &amp; Leisure offering to be developed across the sub-region</li> <li>• Community Safety Strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 2 - Strategic guidance</li> <li>• Quarter 3 - Policy development</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 2 – 2022</li> </ul>



## S&ELCP – Communities Directorate - Corporate

### Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods



	Activity	Delivery timeframe
Corporate	<p><b>Policy Alignment:</b></p> <ul style="list-style-type: none"> <li>• Single Use Waste Policy to be adopted</li> <li>• Customer Strategy to be adopted</li> <li>• Leisure &amp; Culture Strategy to be adopted</li> <li>• Housing Strategy to be adopted</li> </ul> <p><b>Quick Wins:</b></p> <ul style="list-style-type: none"> <li>• Enviro-crime enforcement contract established for the Partnership</li> <li>• Trusted Volunteer Scheme and Pride Teams to be developed across the sub-region</li> <li>• Homelessness Prevention programme established across the Partnership</li> <li>• Disability Facilities Grants to be developed across the sub-region and in partnership across Lincolnshire</li> </ul> <p><b>Shared Services:</b></p> <ul style="list-style-type: none"> <li>• Building Control Service implemented for the Partnership</li> <li>• Emergency Planning &amp; Business Continuity implemented for the Partnership</li> <li>• Health &amp; Safety – Policy and Practice implemented for the Partnership</li> <li>• Licensing &amp; Land Charges implemented for the Partnership</li> <li>• Climate Change implemented for the Partnership</li> <li>• Community Safety – Policy and Practice implemented for the Partnership</li> </ul> <p><b>Shared Learning:</b> Rough Sleeping, Healthy lifestyles programmes, Carbon reduction, Wellbeing Service – Wellbeing Lincs, Safeguarding, ‘Affordable Warmth’ – Energy Efficiency, Housing Support Fund, Resettlement Scheme, Carbon Literacy Training.</p> <p><b>Partnership Platform:</b></p> <ul style="list-style-type: none"> <li>• Community Lottery Scheme established for the Partnership</li> <li>• Crowd Funding Platform established for the Partnership</li> </ul> <p><b>Asset Rationalisation:</b></p> <ul style="list-style-type: none"> <li>• Office/Depot space review and recommendations</li> <li>• Street scene software alignment established</li> </ul>	<p><b>Activity to be brought forward within 36 months</b></p>

## S&ELCP – Communities Directorate - Local

### Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

	Activity	Delivery timeframe
Boston Borough Council	<ul style="list-style-type: none"> <li>• Delivery the Empowering Healthier Communities Programme</li> <li>• Deployment of the BEIS Green Homes Funding across the sub-region</li> <li>• Implementation of the <i>Pride in Boston</i> programme</li> <li>• Implementation of Waste Collection round review</li> <li>• Implementation of the Carbon Reduction plan</li> <li>• Markets restructure proposals for the Partnership</li> <li>• Leisure facilities (Towns Fund Programme)</li> <li>• Implementation of the Land Charges Migration to HMLR</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 2 – 2022</li> <li>• TBA</li> <li>• Quarter 4 - 2023</li> </ul>



## S&ELCP – Communities Directorate - Local

### Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

	Activity	Delivery timeframe
East Lindsey District Council	<ul style="list-style-type: none"> <li>• Implementation of a new Trust Business Plan with Magna Vitae</li> <li>• Established the Community Hub Service Access Model</li> <li>• Deployment of the BEIS Green Homes Funding across the sub-region</li> <li>• Delivery of the Ageing Better Programme</li> <li>• Implementation of the <i>Pride in East Lindsey</i> programme</li> <li>• Implementation of the Carbon Reduction plan</li> <li>• Establish a Commercial Waste Service</li> <li>• Delivery of twin stream recycling collections</li> <li>• Markets restructure proposed for the Partnership</li> <li>• Delivery of the 3G pitch in Louth (subject to funding)</li> <li>• Leisure and Learning Centre in Mablethorpe (Towns Fund Programme)</li> <li>• Campus for Future Living in Mablethorpe (Towns Fund Programme)</li> <li>• Cultural Skegness (Towns Fund Programme)</li> <li>• Delivery of the Public conveniences programme</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 3 - 2022</li> <li>• TBA</li> <li>• TBA</li> <li>• TBA</li> <li>• Quarter 4 - 2023</li> </ul>





## S&ELCP – Communities Directorate - Local

### Communities Directorate

- Well Being and Communities Leadership
- Regulatory
- Leisure and Culture
- Neighbourhoods

	Activity	Delivery timeframe
South Holland District Council	<ul style="list-style-type: none"> <li>• Implementation of the <i>Pride in South Holland</i> Programme</li> <li>• Implementation of the Garden Waste collection expansion</li> <li>• Deployment of the BEIS Green Homes Funding across the sub-region</li> <li>• Implementation of the Carbon Reduction plan</li> <li>• Markets restructure proposals for the Partnership</li> <li>• Leisure facilities</li> <li>• Implementation of the Land Charges Migration to HMLR</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 1 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• Quarter 2 - 2022</li> <li>• TBA</li> <li>• Quarter 4 2023</li> </ul>



## S&ELCP – Corporate Development Directorate - Strategic

	Activity	Delivery timeframe
Strategic	<ul style="list-style-type: none"><li>Lobbying on Drainage Board Levies.</li></ul>	<ul style="list-style-type: none"><li>ONGOING</li></ul>

### Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing



# S&ELCP – Corporate Development Directorate - Corporate

## Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing



	Activity	Delivery timeframe
Corporate	<p><b>Policy Alignment</b></p> <ul style="list-style-type: none"> <li>• Single Workforce Development Strategy to be adopted</li> <li>• Single ICT and Digital Strategy to be adopted</li> <li>• Undertake Constitution Review targeting critical areas, Contract and Finance Procedure Rules.</li> <li>• Procurement Strategy to be adopted</li> <li>• Initial assessment of potential to align policy/procedure for Information Management (FOI/Data Protection) and investigation of complaints</li> <li>• Bring forward for consideration the Model Code of Conduct at all three Councils (ELDC/BBC likely sooner than Q1)</li> </ul> <p><b>Quick Wins</b></p> <ul style="list-style-type: none"> <li>• Single Workforce Training Plan to be in place &amp; Staff Awards Event to take place.</li> <li>• Review and identification of common subscriptions and contracts.</li> <li>• Committee Calendar Alignment across Partnership Councils</li> <li>• Review Mayoral support and budget in BBC</li> <li>• Terms and Conditions Review below CMT to be undertaken.</li> </ul> <p><b>Shared Services</b></p> <ul style="list-style-type: none"> <li>• Arrangement for shared Communications Service to be brought forward.</li> <li>• Arrangement for shared Transformation Team to be brought forward.</li> <li>• Outline business case for shared team in Information Management/Corporate Complaints.</li> </ul> <p><b>Shared Learning</b> – Communications, Organisational Development, Housing Management and Delivery, Co-ordination of election preparation for 2023, Exploring Partnership opportunities in social housing.</p> <p><b>Partnership Platform</b></p> <ul style="list-style-type: none"> <li>• LGA Peer Review of Partnership to be hosted.</li> <li>• HR Policies to have been reviewed, aligned and adopted across the Partnership.</li> <li>• Single Performance Management approach for the Partnership and associated system.</li> <li>• Develop Business Case to explore back office service opportunities with PSPS</li> <li>• Alignment of Internal Audit</li> </ul> <p><b>Back office alignment</b></p> <ul style="list-style-type: none"> <li>• Implementation of new Telephony System</li> <li>• Customer Relationship Management Solution deployment</li> </ul>	<p><b>Activity to be brought forward within 36 months</b></p>

## S&ELCP – Corporate Development Directorate - Local

### Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing

	Activity	Delivery timeframe
Boston Borough Council	<ol style="list-style-type: none"><li>1. Deliver new website for the Council and associated website accessibility compliance.</li><li>2. 'Be a Councillor' campaign delivery.</li><li>3. Implementation of new finance system</li></ol>	<ul style="list-style-type: none"><li>• Q3 – 2022</li><li>• Throughout 2022/23</li><li>• Quarter 2 – 2022</li></ul>



## S&ELCP – Corporate Development Directorate - Local

### Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing

	Activity	Delivery timeframe
East Lindsey District Council	<ol style="list-style-type: none"><li>1. Implementation of the Uniform case. management system – phase 2.</li><li>2. Move to Public Sector Hub</li><li>3. Website accessibility compliance.</li></ol>	<ul style="list-style-type: none"><li>• Quarter 3 – 2022</li><li>• Quarter 1 and 2 – 2022</li><li>• Quarter 1 – 2022</li></ul>



# Corporate Development Directorate

- Corporate
- Governance
- Finance
- Housing



## S&ELCP – Corporate Development Directorate - Local

	Activity	Delivery timeframe
South Holland District Council	<ol style="list-style-type: none"><li>1. Continuation of the Digital Programme.</li><li>2. Continued system separation from Breckland.</li><li>3. Website accessibility compliance.</li><li>4. Review of customer feedback and engagement process in HRA.</li><li>5. Sheltered Housing Review</li></ol>	<ul style="list-style-type: none"><li>• ONGOING</li><li>• ONGOING</li><li>• Quarter 2 – 2022</li><li>• Quarter 1 - 2022</li><li>• ONGOING</li></ul>

## S&ELCP – Growth Directorate - Strategic

### Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

	Activity	Delivery timeframe
Strategic	<ul style="list-style-type: none"> <li>- Continue to lobby external partners and build the case for major investment into the transport network across the SELCP area, including road, rail, port and public transport investment</li> <li>- To identify power, water and digital utility constraints across SECLP area and to work with partners and the private sector to secure investment in meeting the utility needs of the area and develop a strategy to address any challenges / opportunities</li> <li>- To deliver the Towns Deal Programme for Boston and East Lindsey</li> <li>- To further develop the relationship with Homes England, DLUHC and others to secure strategic investment into the SELCP area – in particular to support housing growth and delivery across small, medium and major sites</li> <li>- To support and influence the delivery of the UK Food Valley initiative – acting as a means to secure additional investment</li> </ul>	<ul style="list-style-type: none"> <li>• ONGOING</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• ONGOING</li> </ul>
	<ul style="list-style-type: none"> <li>- Develop a coordinated strategy to strengthen the place-based approach to economic growth and realise the potential of the sub-region – including combination of Economic Growth Strategy, Cultural Strategy and Local Plan(s)</li> <li>- Develop a coordinated approach to the visitor economy and support the sector through a post-Covid response, working in partnership with the Destination Management Organisation.</li> </ul>	<ul style="list-style-type: none"> <li>• COMMENCED BY Q2</li> <li>• COMMENCED BY Q2</li> </ul>



# S&ELCP – Growth Directorate - Corporate

## Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

	Activity	• Delivery timeframe
Corporate	<p><b>Quick Wins</b></p> <ul style="list-style-type: none"> <li>• Alignment of BBC/ELDC contracts for Archaeology and Historic Built Environment support (Conservation)</li> <li>• Establishment of a 'funding team' – aim to coordinate and realise future funding opportunities across our sub-region</li> <li>• Targeted and intensive recruitment to fill vacant professional posts</li> <li>• Development of a shared data resource and evidence base – to allow efficient access to information and data to support all activities.</li> </ul> <p><b>Shared Services –</b></p> <ul style="list-style-type: none"> <li>• Principle of temporary sharing Planning 'case officer' support, as necessary, established to provide resilience within all 3 Councils functions and address pressure points</li> <li>• Stabilise BBC/ELDC teams in Planning and Economic Growth following reviews</li> </ul> <p><b>Shared Learning –</b></p> <ul style="list-style-type: none"> <li>• Housing 'enabling' and housing pipeline development</li> <li>• Response to the Environment Bill and additional burdens/requirements.</li> </ul> <p><b>Partnership Platform</b> - Lobbying and influencing external partners for investment – examples include:</p> <ul style="list-style-type: none"> <li>• Housing - Homes England; Registered Providers &amp; local developers</li> <li>• Economy: GLLEP; FPN; Local suppliers;</li> <li>• Transport: Midlands Connect; Highways England; Network Rail; Port of Boston</li> <li>• Flooding &amp; Drainage: EA; Drainage Boards; Collaborative agreement with EA/UoL/LCC – 'adaptation strategy' for the Coast; Humber Strategy Board</li> <li>• Visitor Economy: DMO; DCMS; Visit England</li> <li>• Government and other agencies - HM Government – Build Back Better, Towns Fund accountability, Levelling up, Theddlethorpe Working Group; FE &amp; HE providers; NHS</li> </ul>	<p><b>Activity to be brought forward within 36 months</b></p>





## S&ELCP – Growth Directorate - Local

### Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

	Activity	Delivery timeframe
<b>Boston Borough Council</b>	<ul style="list-style-type: none"> <li>- Boston City Status application outcome</li> <li>- Boston Port</li> <li>- Boston Black Sluice Pumping Station</li> <li>- Review Historic Place Panel Recommendations and establish response actions</li> <li>- Boston Town Centre regeneration (PE21)</li> <li>- Boston Leisure (Towns Fund) - strategy for delivery of improved offer</li> <li>- Towns Fund Board &amp; Projects</li> <li>- Boston Conservation Area &amp; Management Plan review - to update appraisal and management plan</li> <li>- Boston Alternative Energy Facility (BAEF) – conclusion of examination, and move to delivery depending on outcome</li> <li>- Heckington Fen Solar scheme (NSIP)</li> <li>- Progression of strategic housing allocations (West 2 and Sou 6) in Local Plan</li> <li>- Development of Cultural Strategy</li> <li>- Review of employment opportunities/allocations and future areas of focus – Potential LDO</li> <li>- Review feedback from Levelling Up 1 submission and prepare proposals in readiness for next funding round (Levelling Up 2).</li> </ul>	<ul style="list-style-type: none"> <li>• Q3 - 2022</li> <li>• ONGOING</li> <li>• Project Development Ongoing</li> <li>• Q1 22/23</li> <li>• ONGOING</li> <li>• Q1/Q2 2022</li> <li>• ONGOING</li> <li>• By 2023</li> <li>• Examination to conclude Q1/2; Decision by Q3</li> <li>• Submission by end of 2023</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• Q1/Q2 - 2022</li> </ul>



## S&ELCP – Growth Directorate - Local

### Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

	Activity	Delivery timeframe
East Lindsey District Council	<ul style="list-style-type: none"> <li>- Skegness Gateway Local Development Order - making of LDO and move to delivery</li> <li>- Delivery of Vital and Viable Action Plans</li> <li>- Delivery of Lincolnshire Wolds Outdoor Festival</li> <li>- Adoption of Destination Strategy and SLA/promotion agreement with DMO</li> <li>- Business Improvement District Ballot</li> <li>- Towns Fund Board &amp; Projects</li> <li>- Covid 19 Grants – Recovery &amp; Resilience</li> <li>- S73s / LDOs – conclusion of matters relating to extension of the season</li> <li>- Review feedback from Levelling Up 1 submission, and prepare proposals in readiness for next funding round (Levelling Up 2).</li> </ul>	<ul style="list-style-type: none"> <li>• Q3 - 2022</li> <li>• ONGOING</li> <li>• Q1 - 2022</li> <li>• Q2 - 2022</li> <li>• Q2 - 2022</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• ONGOING</li> <li>• Q1/Q2 - 2022</li> </ul>



## S&ELCP – Growth Directorate - Local

### Growth Directorate

- Economic Growth
- Strategic Growth and Development
- Planning and Strategic Infrastructure

	Activity	Delivery timeframe
<b>South Holland District Council</b>	<ul style="list-style-type: none"> <li>- Progress continued delivery of the Holbeach Food Enterprise Zone, and securing further inward investment into the site</li> <li>- Secure 'start on site' of Section 5 of the Spalding Western Relief Road, and progress delivery of the housing allocations associated with Section 5</li> <li>- Working in partnership with LCC to progress delivery of further sections of the SWRR, to in tun support housing growth to the west of Spalding</li> <li>- Secure an extension to the Grants4Growth programme, and further expand delivery into the SECLP area</li> <li>- Further develop and deliver on the Holbeach and Spalding Town Centre Improvement Plans</li> <li>- Secure power utility investment for Holbeach and Long Sutton through WPD, to enable future growth</li> <li>- Progress the delivery of Extra Care Housing within the district, and other forms of housing enabling</li> <li>- Close-down of South Holland Growth and Recovery Fund, and evaluate local impact to inform future funding applications to government for business support</li> <li>- Spalding and Holbeach Conservation Area &amp; Management Plan review</li> <li>- Develop a "Levelling Up" proposal for Spalding</li> </ul>	<ul style="list-style-type: none"> <li>• ONGOING</li> <li>• Q1 - 2022</li> <li>• ONGOING</li> <li>• Q2 - 2022</li> <li>• ONGOING</li> <li>• Q3 - 2022</li> <li>• ONGOING</li> <li>• Q1 – 2022</li> <li>• ONGOING</li> <li>• Q1 – 2022</li> </ul>



## S&ELCP – Programme Delivery Directorate - Strategic

### Programme Delivery Directorate

- Strategic Projects
- General Fund Assets

	Activity	Delivery timeframe
<b>Strategic</b>	<ul style="list-style-type: none"><li>• Establish new working relationships with key partners inc. statutory bodies, regional and local developers and contractors.</li><li>• Build market intelligence and good/ best practice in design, procurement, delivery through regional &amp; national engagement</li><li>• Horizon scanning, grant sourcing, build effective delivery models/ processes</li><li>• Maximising use of OPE Funding opportunities and raising SELCP profile on utilisation of assets and project delivery</li></ul>	<ul style="list-style-type: none"><li>• ONGOING</li><li>• ONGOING</li><li>• ONGOING</li><li>• ONGOING</li></ul>



# S&ELCP – Programme Delivery Directorate - Corporate

## Programme Delivery Directorate

- Strategic Projects
- General Fund Assets

	Activity	Delivery timeframe
Corporate	<p><b>Policy Alignment</b> Develop an Asset Management Framework for adoption by the three Partnership Councils.</p> <p><b>Quick Wins:</b> Use of frameworks for - capital works, planned maintenance, professional services. Targeted recruitment for complex delivery. Consistent Asset Challenge process inc designation of surplus, planned maintenance</p> <p><b>Shared Services:</b> Aligning and embedding shared services across Cash Collection Car Parks, Property, Assets and Facilities Management, Fleet Maintenance, Planned Maintenance, Caretaking, Project Delivery</p> <p><b>Shared Learning:</b> Effective project scoping, house building, contractor engagement, contractor procurement, technical services, design and operation of assets , disposal &amp; acquisition, project assurance, asset rationalisation inc. use of options, exclusivity &amp; off market acquisitions.</p> <p><b>Back Office Alignment:</b> Single approach to programme management, contractor procurement/ engagement, design stds, effective service engagement inc. with Planning, project, risk and contract management inc. dispute resolution. Shared programme &amp; business support arrangements. Effective resource planning.</p> <p><b>Asset Investment and Portfolio building :</b> refresh of key performance/ investment criteria for holding/acquiring new assets, linking asset options to service requirements i.e. depot options</p> <p><b>Procurement:</b> Commonality and consistency of approach, localised or wide batch procurement , social value maximisation,</p> <p><b>Communication :</b> build understanding of and then showcasing “Delivery” function</p>	<p><b>Activity to be brought forward within 36 months</b></p>



## S&ELCP – Programme Delivery Directorate - Local

### Programme Delivery Directorate

- Strategic Projects
- General Fund Assets

	Activity	Delivery timeframe
Boston Borough Council	<ul style="list-style-type: none"><li>• Implement planned maintenance programme</li><li>• Complete Flue Replacement works at the Crematorium</li><li>• Direct and lead the delivery of Towns Fund projects</li><li>• Support delivery of Depot options project – across BB and SHDC</li><li>• Develop Housing Growth model</li><li>• Possible enhancement of toilets depending on Changing Places funding</li></ul>	<ul style="list-style-type: none"><li>• Quarter 4 – 2023</li><li>• Quarter 4 - 2023</li><li>• 2022 and 2023</li><li>• Quarter 4 2023</li><li>• Quarter 3 – 2023</li><li>• 2022 and 2023</li></ul>



# Programme Delivery Directorate

- Strategic Projects
- General Fund Assets

## S&ELCP – Programme Delivery Directorate - Local

	Activity	Delivery timeframe
East Lindsey District Council	<ul style="list-style-type: none"> <li>• Complete the Horncastle Hub</li> <li>• Implement planned maintenance programme</li> <li>• Increase the occupancy of Kingfisher Caravan Park in line with projections</li> <li>• Market Tedder Hall and Skegness Town Hall with a view to disposal in year</li> <li>• Direct and lead the delivery of Towns Fund projects</li> <li>• Develop Housing Delivery Model</li> <li>• Possible enhancement of toilets depending on Changing Places funding</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 3 – 2022</li> <li>• Quarter 4 – 2023</li> <li>• Quarter 4 – 2023</li> <li>• Quarter 4 – 2023</li> <li>• Quarter 4 - 2023</li> <li>• Quarter 4 - 2023</li> <li>• 2022 and 2023</li> </ul>



## S&ELCP – Programme Delivery Directorate - Local

### Programme Delivery Directorate

- Strategic Projects
- General Fund Assets

	Activity	Delivery timeframe
South Holland District Council	<ul style="list-style-type: none"> <li>• Review Leisure Centre/Pool provision</li> <li>• Implement planned maintenance programme for 2021/22 and 2022/23</li> <li>• Complete enhancement scheme at Moulton Park</li> <li>• Complete phases 2 and 3 of the Crease Drove Industrial Scheme</li> <li>• Re –site former drinking fountain in agreed location</li> <li>• Complete Daffodil walk footpath upgrade</li> <li>• Complete external redecoration works to Priory Road Offices (Modern Block and Block 4)</li> <li>• Support delivery of Depot options project – across BB and SHDC</li> <li>• Support delivery of FEZ, Holbeach (ongoing) through leading jointly with LCC commercial negotiations.</li> <li>• Build new toilet block at Sheepmarket, Spalding</li> <li>• Deliver Woodland options</li> <li>• Implement new Untidy Sites Policy</li> <li>• Delivery of Council-owned new properties</li> <li>• Lead an acquisitions programme and development plan for land in and around Chequers Yard. Holbeach</li> </ul>	<ul style="list-style-type: none"> <li>• Quarter 2 - 2022</li> <li>• Quarter 4 - 2023</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 4 – 2022</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 2 – 2022</li> <li>• Quarter 4 - 2023</li> <li>• ONGOING</li> <li>• Quarter 3 - 2022</li> <li>• Quarter 4 2023</li> <li>• Quarter 1 2022</li> <li>• ONGOING</li> <li>• Quarter 3 – 2023</li> </ul>

