



<b>REPORT TO:</b>	Council
<b>DATE:</b>	28 <sup>th</sup> September 2022
<b>SUBJECT:</b>	South & East Lincolnshire Councils Partnership Performance Report Six monthly update on Partnership performance
<b>PURPOSE:</b>	
<b>KEY DECISION:</b>	No
<b>PORTFOLIO HOLDER:</b>	Lord Porter, Leader of the Council
<b>REPORT OF:</b>	James Gilbert, Assistant Director - Corporate
<b>REPORT AUTHOR:</b>	Suzanne Rolfe, Insights & Transformation Manager
<b>WARD(S) AFFECTED:</b>	All
<b>EXEMPT REPORT?</b>	No

#### **SUMMARY**

This report sets out the further progress of the South & East Lincolnshire Councils Partnership since the last update on 11<sup>th</sup> May 2022.

#### **RECOMMENDATIONS**

- To note the progress of Phase 2 of the Partnership (section 2)
- To note the peer review update (section 3)
- To note the Annual Delivery Plan (ADP) update (section 4)
- To note the updates from the Priority Partnerships (section 5)
- To note the update on the joint Scrutiny work (section 6)

#### **REASONS FOR RECOMMENDATIONS**

To monitor and report on the progress of the 'Accelerate' stage of the Partnership as previously agreed

#### **OTHER OPTIONS CONSIDERED**

None as this is the approach previously agreed in the Partnership Business Case.

## 1. BACKGROUND

- 1.1 The South & East Lincolnshire Councils Partnership (Boston Borough Council, East Lindsey District Council and South Holland District Council) launched on 1<sup>st</sup> October 2021.
- 1.2 The Business Case for the Partnership identified and established four stages for building the Partnership, namely:
0. Setting the Foundations.
  1. Set-Up.
  2. Accelerate; and
  3. Embed.
- 1.3 This report sets out the progress of Phase 2 – Accelerate.

## 2. PHASE 2: ACCELERATE

- 2.1 The progress of the Accelerate stage is set out in Table 1 below: -

Table 1

<b>Phase 2 – 2022/23</b>	<b>Progress to date</b>
Transformation Plan – service reviews	<ul style="list-style-type: none"><li>- A programme of service reviews was agreed in the Annual Delivery Plan for 22/23.</li><li>- Annual Delivery Plan update (section 4)</li></ul>
Targeted service growth into areas of priority	<ul style="list-style-type: none"><li>- Member have already considered a number of areas of targeted growth via the budgeting setting process.</li></ul>
New ways for working with partner organisations	<ul style="list-style-type: none"><li>- Priority Partnerships (see section 5)</li><li>- Partnership website launched (<a href="https://selcp.co.uk/">https://selcp.co.uk/</a>)</li><li>- Partnership promotional videos for recruitment and induction launched</li><li>- Winning the Local Government Chronicle (LGC) Award in the Public/Public Partnership category for the formation and early success of the Partnership.</li></ul>
Developed shared service policy through shared Member working	<ul style="list-style-type: none"><li>- Portfolio Holders working collaboratively across the Partnership where joint work is taking place.</li><li>- Joint Scrutiny work underway and planned (section 6)</li></ul>
Explore opportunities for constitutional alignment	<ul style="list-style-type: none"><li>- This is an ongoing and medium-term piece of work but consideration is being given to opportunities to align key areas of the constitution and these will be for future Council consideration.</li></ul>

- 2.2 Council is being asked to note the progress of Phase 2 of the Partnership.

### 3. PEER REVIEW UPDATE

- 3.1 The LGA Peer Review will take place from 10<sup>th</sup> to 14<sup>th</sup> October 2022.
- 3.2 This will provide the opportunity to seek an external view from the Association’s Peers on the progress the Partnership has made since its formation in October 2021 and to help identify further opportunities to advance its ambitions.
- 3.3 The key themes are:
- Priorities and outcomes
  - Organisational and place leadership
  - Governance and culture
  - Financial planning and management
  - Capacity for improvement
- 3.4 The Peers’ findings and feedback will be reported to Council and will be fed into the Partnership’s development plans for 23/24 and beyond.
- 3.5 Council is being asked to note the Peer Review update.

### 4. ANNUAL DELIVERY PLAN (ADP) UPDATE

- 4.1 Progress of Annual Delivery Plan activity is being monitored by Assistant Directors to support the Partnership in delivering on its priorities, as well as sovereign Council ambitions.
- 4.2 Three priorities from the Strategic Programme (Top Ten) are complete and embedded (green status) and the remaining seven are in progress (amber status).

Priority	Status
1. Strategy platform for the Partnership focussing on improving outcomes for all communities across the sub-region (early focus on Transport and Infrastructure and Health & Wellbeing);	Green
2. The strategic case for Devolution for the sub-region;	Amber
3. Piloting opportunities with Government (Levelling Up Agenda – Education and Skills, Housing, Health);	Amber
4. Place-based regeneration, including supporting infrastructure, across the sub-region of South and East Lincolnshire;	Amber
5. Joint approach to the Internal Drainage Boards;	Green
6. Co-ordinated partnership response to the Environment Act 2021;	Amber
7. Health and Leisure offer across the sub-region;	Amber
8. Shared Service Opportunities across the partnership, including our strategic partnership with PSPS Ltd, to improve service efficiency and effectiveness;	Amber
9. Workforce Development Strategy for the partnership	Green
10. ICT Strategy for the partnership.	Amber

- 4.3 Of the 208 activities in the ADP for the year, 27% are already completed and embedded and 66% are underway.
- 4.4 Council is being asked to note the Annual Delivery Plan (ADP) update.

## 5. PRIORITY PARTNERSHIPS UPDATE

5.1 A number of key Partnerships are established, or are to be established (as reported to Council previously), as mechanisms for delivering the strategic priorities of the Partnership are set out in Table 2 below:

**Table 2**

Priority Partnership	Subject areas	Potential Sub-regional partners	Initial priorities	DCX lead
Growth and Prosperity Priority Partnership	Skills, Training/Education, Business Support Employment, Utilities, Economic Development, Transport Infrastructure, Flood Risk	Deputy Chief Executive (Growth), Education providers, Lincolnshire County Council, Utility companies, Lincolnshire Chamber of Commerce, Greater Lincolnshire Enterprise Partnership, Department for Work and Pensions, Environment Agency.	<ul style="list-style-type: none"> <li>• Transport infrastructure</li> <li>• Skills Development</li> <li>• Inward investment</li> </ul>	DCX - Growth
Healthy Lives Priority Partnership	Leisure, Culture, Wellbeing, Housing and Homelessness, Access to Health Services, Health Inequalities.	Deputy Chief Executive (Communities), Lincolnshire CCG, NHS, Mental Health Services, Leisure providers, Housing providers.	<ul style="list-style-type: none"> <li>• Access to health services</li> <li>• Obesity</li> </ul>	DCX - Communities
Safer Communities Priority Partnership	Crime and Disorder, Anti-Social Behaviour, Licensing	Deputy Chief Executive (Communities), Lincolnshire Police, Probation Service.	<ul style="list-style-type: none"> <li>• Fear of crime</li> <li>• Anti-social behaviour</li> <li>• Domestic abuse</li> </ul>	DCX - Communities
Enhancing the Living Environment Priority Partnership	Climate Change, Biodiversity, Air Quality, Open Spaces, Waste and Recycling, Environmental Crime	Deputy Chief Executive (Communities), Natural England, Lincolnshire Wildlife Trust, Lincolnshire County Council, Environment Agency.	<ul style="list-style-type: none"> <li>• Environmental Bill</li> <li>• Climate Change Agenda</li> </ul>	DCX - Communities

### 5.2 Growth and Prosperity Priority Partnership:

- 5.2.1 The Growth Directorate is engaged in a series of multi-agency boards and partnerships that are actively delivering on the themes of Growth and Prosperity. This includes the well-established Town Deal board for Boston, the Connected Coast Board that brings together partners involved in shaping and delivering the Skegness and Mablethorpe Towns Deals, and the Town Centre Improvement Plan Steering Groups for both Spalding and Holbeach.
- 5.2.2 The S&ELCP has senior representation on and direct involvement in three LCC-led Transport Boards linked to transport and associated infrastructure, and has created a partnership-wide scrutiny committee to shape matters relating to public transport across the S&ELCP area.
- 5.2.3 Furthermore, a series of partnerships are developing around the UK Shared Prosperity Fund (UKSPF). Multi-agency partnership groups are starting to form and will take forward both the delivery of the UKSPF investment plans for the SELCP area and the individual projects stemming from them.

- 5.2.4 Outside of formal board structures and partnerships, continued engagement is ongoing with other strategic partners including: infrastructure providers (including power and water), the education and skills sector, DLUHC and DCMS, Destination Lincolnshire (as the DMO for the county), Arts Council England (including the submission of two major funding bids supported by a new Cultural Strategy for Boston and East Lindsey), Historic England (and their Historic Places Panel), Highways England, Midlands Connect and the Midlands Engine, and stakeholders such as Environment Agency – all of which is part of various projects across the sub-region including power/energy projects, levelling-up fund applications, towns fund/development projects, inward investment activity and coastal strategy work.
- 5.2.5 The Directorate also continue to support and raise the profile of established and emerging businesses across the sub-region; participate in a number of emerging Nationally Significant Infrastructure Project (NSiP) proposals; and promote our places with a collective focus through tourism, culture and heritage with a view to future funding and other opportunities.
- 5.2.6 The Growth and Prosperity Priority Partnership is due to launch imminently.

### 5.3 **Healthy Lives Priority Partnership:**

- 5.3.1 The terms of reference and detail regarding the establishment of the South and East Lincolnshire Healthy Living Board (HLB) has been agreed across all three councils. Relevant reports went to Boston Borough Council's Cabinet on 4<sup>th</sup> July 2022, East Lindsey District Council on 6<sup>th</sup> July 2022 and South Holland District Council on 19<sup>th</sup> July 2022.
- 5.3.2 The executive group comprising of officers from across relevant health, culture, arts and leisure agencies that is supporting the establishment of the HLB has met twice. The first meeting of the Healthy Living Board has taken place on 10<sup>th</sup> August 2022.
- 5.3.3 The agenda provided a focus on the health challenges facing the sub-region, considered the development of a Healthy Living Action Plan to seek to help deliver better health outcomes and featured presentations from Active Lincolnshire and the Assistant Director of Leisure and Culture who considered the current leisure and culture offer in the sub-region whilst consulting the Board on our ambition in this regard for the future.
- 5.3.4 The next meeting of the HLB will include feedback on work to deliver an improved leisure and culture offer across the sub-region.

### 5.4 **Safer Communities Priority Partnership**

- 5.4.1 The South and East Lincolnshire Community Safety Partnership met on 20<sup>th</sup> July and considered the development of a new Community Safety Strategy for the sub-region covering the period 2022-2025.
- 5.4.2 The emerging community safety priorities are Safer Streets and Night Time Economy, Hate Crime, Vulnerability and Safeguarding, the Safety of Women and Girls and the cross cutting theme of Anti-Social Behaviour.
- 5.4.3 This autumn the draft Community Safety Strategy for South and East Lincolnshire will be considered by Scrutiny Committees and Cabinet/Executive Boards across all

three Councils before proceeding to their respective Full Councils. An action plan detailing activity against each community safety priority for the sub-region is also being developed along with the pursuance of funding opportunities that include a successful £400K Home Office bid to support work towards ensuring safer streets and addressing priority work that focusses on the safety of women and girls.

## **5.5 Enhancing the Living Environment Priority Partnership**

5.5.1 Following agreement across all three councils to establish the South and East Lincolnshire Climate Action Network (SELCAN), the inaugural SELCAN meeting was hosted by Cllr Graham Marsh at the Boston United Football Ground on 12<sup>th</sup> July 2022.

5.5.2 Over 20 representatives from public, private and third/community sector organisations attended including Greater Lincolnshire LEP, University of Lincoln, National Farmers Union, Environment Agency, The Freshlinc Group and Lincolnshire Chamber of Commerce. Delegates appointed a Chair/Vice Chair, agreed Terms of Reference and established 8 sub-groups to develop a Strategic Action Plan.

5.5.3 The next meeting is in October and the agreed priorities for the next 12 months are; awareness raising – web presence/social media, delivery plan development and monitoring and communications/marketing plan.

5.6 Council is being asked to note the updates from the Priority Partnerships.

## **6. JOINT SCRUTINY**

6.1 It was agreed to establish a joint scrutiny function to consider matters where there was a common strategic interest across the Partnership.

6.2 At an initial meeting between the Chairs of the councils' scrutiny committees, a list of potential scrutiny items was considered. There was general support for an initial Joint Task and Finish Group to consider Transport. The scope for this has been agreed by all three Councils and the scrutiny has commenced.

6.3 In addition, the following two Joint Scrutiny Task Groups are soon to commence:

a) Annual scrutiny of the Partnership

b) ICT and Digital Strategy

The scope, lines of enquiry and membership for both have been agreed by each council and will commence shortly.

6.4 Council is being asked to note the update of the joint Scrutiny work

## **7. CONCLUSION**

7.1 Significant progress continues to be made by the South & East Lincolnshire Councils Partnership. This report sets out this progress to date as part of the agreed six-monthly cycle of reporting.

## **EXPECTED BENEFITS TO THE PARTNERSHIP**

This report supports the aims and ambitions of the South & East Lincolnshire Councils Partnership which are contained in the main body of the report.

## **IMPLICATIONS**

### **SOUTH & EAST LINCOLNSHIRE COUNCILS PARTNERSHIP**

This report focusses on Phase 2 – the ‘Accelerate’ stage of the Partnership.

### **CORPORATE PRIORITIES**

The formation of the South & East Lincolnshire Councils Partnership supports the corporate priorities of the sovereign Councils. This is reflected in the agreed Annual Delivery Plans and performance measures.

### **STAFFING**

No implications specific to staffing in this report.

### **CONSTITUTIONAL AND LEGAL IMPLICATIONS**

The constitutional and legal arrangements for the successful implementation of Partnership have been approved by all three partner Councils.

### **DATA PROTECTION**

No implications specific to data protection in this report.

### **FINANCIAL**

No implications specific to finances in this report.

### **RISK MANAGEMENT**

No implications specific to risk in this report.

### **STAKEHOLDER / CONSULTATION / TIMESCALES**

Consultation has been undertaken with Senior Leadership Team, Stakeholder Group and Joint Strategy Board.

### **REPUTATION**

The South & East Lincolnshire Councils Partnership has established a positive reputation through the progress it has achieved to date as contained in the main body of the report. In particular this has been recognised in winning the LGC Award under the Public/Public Partnership category (paragraph 2.1, table 1)

### **CONTRACTS**

No implications specific to contracts in this report.

### **CRIME AND DISORDER**

Measures relating to crime and disorder will be included in the development of a Community Strategy for the Partnership and added to the Performance Framework once they are agreed.

Section 5.4 of this report sets out details of the Safer Communities Priority Partnership.

## **EQUALITY AND DIVERSITY/ HUMAN RIGHTS/ SAFEGUARDING**

No implications specific to this report.

## **HEALTH AND WELL BEING**

Measures relating to health and wellbeing will be included in the development of a Health and Wellbeing Strategy for the Partnership and added to the Performance Framework once they are agreed.

Section 5.3 of this report sets out details of the Healthy Lives Priority Partnership.

## **CLIMATE CHANGE AND ENVIRONMENTAL IMPLICATIONS**

Measures relating to climate change and the environment will be set out in the Climate Change Strategy currently being developed for the Partnership and added to the Performance Framework once they are agreed.

Section 5.5 of this report sets out details of the Enhancing the Living Environment Priority Partnership.

## **LINKS TO 12 MISSIONS IN THE LEVELLING UP WHITE PAPER**

The Performance Framework provides the mechanism for the Partnership to identify and report on measures relating to the 12 missions as set out below: -

<b>MISSIONS</b>	
<b>This paper contributes to the follow Missions outlined in the Government's Levelling Up White paper.</b>	
<b>Living Standards</b>	By 2030, pay, employment and productivity will have risen in every area of the UK, with each containing a globally competitive city, with the gap between the top performing and other areas closing.
<b>Research and Development</b>	By 2030, domestic public investment in Research & Development outside the Greater South East will increase by at least 40% and at least one third over the Spending Review period, with that additional government funding seeking to leverage at least twice as much private sector investment over the long term to stimulate innovation and productivity growth.
<b>Transport Infrastructure</b>	By 2030, local public transport connectivity across the country will be significantly closer to the standards of London, with improved services, simpler fares and integrated ticketing.
<b>Digital Connectivity</b>	By 2030, the UK will have nationwide gigabit-capable broadband and 4G coverage, with 5G coverage for the majority of the population.
<b>Education</b>	By 2030, the number of primary school children achieving the expected standard in reading, writing and maths will have significantly increased. In England, this will mean 90% of children will achieve the expected standard, and the percentage of children meeting the expected standard in the worst performing areas will have increased by over a third.
<b>Skills</b>	By 2030, the number of people successfully completing high-quality skills training will have significantly increased in every area of the UK. In England, this will lead to 200,000 more people successfully completing high-quality skills training annually, driven by 80,000 more people completing courses in the lowest skilled areas.
<b>Health</b>	By 2030, the gap in Healthy Life Expectancy (HLE) between local areas where it is highest and lowest will have narrowed, and by 2035 HLE will rise by 5 years.



<b>MISSIONS</b>	
<b>This paper contributes to the follow Missions outlined in the Government’s Levelling Up White paper.</b>	
<b>Wellbeing</b>	By 2030, well-being will have improved in every area of the UK, with the gap between top performing and other areas closing.
<b>Pride in Place</b>	By 2030, pride in place, such as people’s satisfaction with their town centre and engagement in local culture and community, will have risen in every area of the UK, with the gap between the top performing and other areas closing.
<b>Housing</b>	By 2030, renters will have a secure path to ownership with the number of first-time buyers increasing in all areas; and the government’s ambition is for the number of non-decent rented homes to have fallen by 50%, with the biggest improvements in the lowest performing areas.
<b>Crime</b>	By 2030, homicide, serious violence, and neighbourhood crime will have fallen, focused on the worst-affected areas.
<b>Local Leadership</b>	By 2030, every part of England that wants one will have a devolution deal with powers at or approaching the highest level of devolution and a simplified, long-term funding settlement.

## ACRONYMS

- DCMS: Department for Digital, Culture, Media and Sport
- DLUHC: Department for Levelling Up, Housing and Communities
- DMO: Destination Management Organisation
- HLB: Healthy Living Board
- LEP: Local Enterprise Partnership
- LGA: Local Government Association
- LGC: Local Government Chronicle
- NSiP: Nationally Significant Infrastructure Project
- SELCAN: South and East Lincolnshire Climate Action Network
- S&ELCP: South & East Lincolnshire Councils Partnership
- SLT: Senior Leadership Team
- UKSPF: UK Shared Prosperity Fund

<b>APPENDICES</b>	
None	

<b>BACKGROUND PAPERS</b>	
Background papers used in the production of this report are listed below: -	
<b>Document title</b>	South and East Lincolnshire Councils Partnership Business Case
<b>Where the document can be viewed</b>	<a href="https://democracy.boston.gov.uk/documents/s12785/Appendix%20A%20-%20Business%20Case%20including%20proposed%20structure%20for%20consultation.pdf">https://democracy.boston.gov.uk/documents/s12785/Appendix%20A%20-%20Business%20Case%20including%20proposed%20structure%20for%20consultation.pdf</a>

**CHRONOLOGICAL HISTORY OF THIS REPORT**

A report on this item has not been previously considered by a Council body. This is being reported directly to Council to engage all Members.

**REPORT APPROVAL**

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