

Minutes of a meeting of the **PERFORMANCE MONITORING PANEL** held in the Council Chamber, Council Offices, Priory Road, Spalding, on Tuesday, 24 January 2023 at 6.30 pm.

PRESENT

B Alcock (Chairman)  
M D Booth (Vice-Chairman)

C J T H Brewis  
J L King  
J D McLean

N H Pepper  
P A Redgate  
J Tyrrell

S C Walsh

In Attendance: The Deputy Chief Executive – Growth, the Assistant Director - Strategic Growth and Development, the Inward Investment Manager, the Community Safety & Enforcement Manager and the Democratic Services Officer.

Apologies for absence were received from or on behalf of Councillors T A Carter and G P Scalese

50 **MINUTES**

**AGREED:**

That the minutes of the Performance Monitoring Panel meeting held on 29 November 2022 be signed by the Chairman as a correct record.

51 **ACTIONS**

Consideration was given to the actions which arose at the 29 November 2022 Performance Monitoring Panel meeting, and the tracking of previous outstanding actions.

Members considered the update and made the following comments:

- Regarding action 34, members requested that a solution be investigated for the drainage issues at Sutton Bridge toilets which had caused regular closures. It had been established that the drains belonged to the Curlew Centre and that the toilets belonged to SHDC. A coordinated approach was required to ensure that the facilities were consistently available and to this end, members requested that the relevant SHDC officer liaise with the Curlew Centre

**Action By**

**PERFORMANCE MONITORING PANEL -**  
24 January 2023

and for an update on the matter to come forward to the Panel.

**AGREED:**

That the actions and responses be noted.

**52 DECLARATION OF INTERESTS.**

There were none.

**53 QUESTIONS ASKED UNDER STANDING ORDER 6**

There were none.

**54 TRACKING OF RECOMMENDATIONS**

There were none.

**55 ITEMS REFERRED FROM THE POLICY DEVELOPMENT PANEL.**

There were none.

**56 KEY DECISION PLAN**

Consideration was given to the Key Decision Plan dated 13 January 2023.

**AGREED:**

That the Key Decision Plan be noted.

**57 SUSTAINABLE PRODUCTS POLICY BRIEFING NOTE**

Consideration was given to the briefing note of the Climate Change and Environment Manager which provided an update on plans for a framework which ensured that the newly adopted Sustainable Products Policy was successfully monitored and measured across the Partnership.

Members considered the briefing note and the following comments were made:

- the interim briefing note which was brought forward to the current meeting, in lieu of a full report, was welcomed; and
- the creation of a Sustainable Products Policy monitoring framework had been delegated to the Performance Monitoring Panel, by Cabinet, but little progress had been evident to date.

**PERFORMANCE MONITORING PANEL -**  
24 January 2023

To this end the Chairman moved a request that the scheduled report due to come forward to the 14 March 2023 Performance Monitoring Panel meeting provided the Panel with completed work for scrutiny/approval. This was supported by the Panel.

**AGREED:**

- a) That the Sustainable Products Policy briefing note be noted by the Panel; and
- b) That the requested full report come forward to the 14 March 2023 Performance Monitoring Panel meeting.

**58 CRIME AND DISORDER REPORT**

Consideration was given to the report of the Assistant Director – Wellbeing and Community Leadership which provided members with an update on Community Safety Partnership work at a local and county level.

The Community Safety and Enforcement Manager introduced the report which provided an overview of the work undertaken by the South and East Lincolnshire Community Safety Partnership at a local level and the Safer Lincolnshire Partnership at a county level. The report included information which related to CCTV and the Spalding Public Protection Order.

The Community Safety Strategy Action Plan detailed at Appendix A was a working document which would be regularly updated.

SHDC CCTV performance data for 2022-23 was detailed at Appendix B, with area-based CCTV data presented at Appendix C.

SHDC incidents zone analysis data had been included at Appendix D (Q1 and Q2 2022-23) and Appendix E (Q3 2022-23).

The Community Safety and Enforcement Manager also updated the Panel with the following details of a specific incident not included in the report, where the presence of CCTV had assisted the Police:

- A CCTV operator had observed a firearms incident in Spalding's Hall Place on 15 January 2023 and had contacted the Police. This was the sole reporting of the incident so without the CCTV operator in place the Police would not have been informed. The CCTV operator continued to monitor the incident and provided the Police control room with updates while appropriate resources were tasked. Despite taking place in darkness, the CCTV

## PERFORMANCE MONITORING PANEL -

24 January 2023

provided good quality images of the incident which enabled the identification of the person involved. At the time of the current meeting, the Police were not looking for anyone else in relation to the incident.

Members considered the update and made the following comments:

- Members asked whether CCTV could be utilised to identify perpetrators of fly-tipping?
  - The Community Safety and Enforcement Manager responded that CCTV cameras were site specific however surveillance of fly-tipping sites would be picked up through the Enviro-Crime contract. The reporting of local intelligence/fly-tipping blackspots needed to be made to relevant officers, namely: the current ASB and Enforcement Officer (new role title will be Enviro-Crime Officer) who reported to the Head of Public Protection.
- Members were not aware of the White Ribbon Day campaign noted on page 59 of the report and asked how the campaign was promoted.
  - The Community Safety and Enforcement Manager stated that the White Ribbon Day campaign was a national campaign however local promotional methods would be investigated and circulated to the Panel. A different approach would be taken if the campaign was to be supported in the future.
- Members questioned the South Holland focus within the Community Safety Strategy - most comments had related to Boston and East Lindsey.
  - The Community Safety and Enforcement Manager responded that:
    - South Holland representation had taken place and was ongoing;
    - the Community Safety Strategy Action Plan was in the early stages and would be populated with work that had already taken place in South Holland;
    - some of the campaigns not currently attributed to South Holland were active across all three authorities of the S&ELCP and this would be clarified in the next update; and
    - members were encouraged to direct questions or ideas for support to the

## PERFORMANCE MONITORING PANEL -

24 January 2023

### Community Safety and Enforcement Manager.

- Members made the following comments in respect of governance and local involvement:
  - concern was raised at point 6.4 of the report which outlined the removal of the Overview and Scrutiny Board from the structure of the Safer Lincolnshire Partnership (SLP) and the introduction of a broader governance route;
  - it was important for members to be involved and informed at a local level and in this respect, clarification of the role of the Performance Monitoring Panel was requested;
  - members noted the two formal meetings however engagement/consultation with local communities was encouraged through attendance at local market stalls;
  - the acknowledged capacity issues within the Safer Communities Analytical Team noted at points 6.6 and 6.19 of the report was concerning; and
  - members wanted to be made aware of performance metrics and indicators so that success could be measured.
    - The Community Safety and Enforcement Manager responded that regular updates would come forward to the Performance Monitoring Panel for scrutiny and members feedback would be noted.
  
- Members referred to CCTV data at Appendix C and noted a wide variance across the district. Were the figures robust and had CCTV evidence led to convictions or penalties?
  - The Community Safety and Enforcement Manager confirmed that the figures stated at Appendix C were accurate and that prosecutions which had resulted from CCTV evidence were detailed within the report.
  
- Members referred to page 9 of Appendix D and noted that a high number of incidents were reported from a small number of CCTV cameras. Members felt that intelligence of this nature ought to inform specific action/interventions. In addition, could the data distinguish single incidents captured across multiple cameras sited at close proximity.

**AGREED:**

**PERFORMANCE MONITORING PANEL -**

24 January 2023

- a) That the content of the report be noted by the Performance Monitoring Panel; and
- b) That following consideration of the report, areas of focus raised by members be included in future updates.

**59 REVIEW OF IMPLEMENTED PLANNING DECISIONS**

Consideration was given to the report of the Head of Planning which updated the Performance Monitoring Panel after the report had been presented to Planning Committee.

Members considered the update and made the following comments:

- Members stated that the treatment of attenuation ponds required focus from developers and planners:
  - some had become unattractive in a short period of time; and
  - wider uses, beyond solely attenuation, should be considered.In addition, localised flooding had been experienced on new developments and members queried the quality of the sustainable drainage systems.
- Members requested specific feedback regarding the site where the condition for the installation of play equipment had been withdrawn. Members also sought clarification of how a planning condition could subsequently be removed and by whom.
- Members noted that meter boxes should be situated out of site where possible.

**AGREED:**

That following consideration of the report by the Performance Monitoring Panel, the contents of the report be noted.

**60 ECONOMIC DEVELOPMENT AND INWARD INVESTMENT UPDATE**

Consideration was given to the report of the Assistant Director – Strategic Growth and Development which provided an update to the Performance Monitoring Panel on current work being undertaken to support the South Holland economy.

## PERFORMANCE MONITORING PANEL -

24 January 2023

The Deputy Chief Executive – Growth introduced the report by stating that the wider geographical area of the S&ELCP enabled an increased sphere of influence with national partners, businesses and public sector partners to impact combined health outcomes, skills deprivation outcomes, transport, connectivity and business volumes.

An update was provided on the following continuing workstreams:

- business engagement and inward investment: a supportive and symbiotic working relationship with businesses had influenced the success of the Levelling Up bid and other opportunities;
- key employment sites;
- South Lincs Food Enterprise Zone;
- skills, careers and employment;
  - the impact of joint projects with council officers, businesses, schools, the college, and university had served to inspire students, inform businesses of local candidate potential, and therefore encourage local family stability;
  - the reputation, influence, ambition and strategic approach of the S&ELCP had enabled engagement with Midlands Connect, Midlands Engine and the achievement of Arts Council NPO status; and
  - Grants4growth.

Members considered the report and update and made the following comments:

- Members thanked the Deputy Chief Executive – Growth, Assistant Director - Strategic Growth and Development and the Inward Investment Manager for an enthusiastic and inspirational update.
- Members referred to point 5 of the report regarding 'skills, careers and employment' and asked whether links were being pursued with the University of Peterborough in respect of South Holland opportunities both within and outside of agriculture.
  - The Deputy Chief Executive – Growth responded that:
    - the University of Peterborough was an important site and a contact was being sought;
    - an increased profile of Agri-Tech careers in world-leading companies in the South Holland district would be coming forward;

## PERFORMANCE MONITORING PANEL -

24 January 2023

- reference was also made to the Future Fens Project in respect of the value of land and the potential for increased GVA (gross value added) as had been achieved in Zeeland, Holland; and
  - discussions were being made with colleges regarding the evolution of future 'green jobs'.
- Members welcomed the engagement with the Midlands Engine and asked how they could help shape SHDC in the coming years.
  - The Deputy Chief Executive – Growth outlined a specific example where the connection with Midlands Engine had led to a South Holland visit by Midlands Connect in summer 2022. The itinerary had included a visit to Sutton Bridge and the Western Relief Road as well as networking opportunities with local businesses. As a result of the visit, Midlands Connect decided to adapt consultancy specifications to encompass opportunities that were specifically relevant for the area.
- Members asked whether the Growth team worked with primary schools.
  - The Deputy Chief Executive – Growth responded that:
    - the team had contacted all primary schools as part of their ambition to engage young people;
    - feedback from schools had included significant improvements in behaviour from disengaged pupils who had been involved in an engineering project led by a local business; and
    - in addition, the engineering project had inadvertently informed teaching staff about the quality of engineering and manufacturing businesses in the area.
- Members supported the approach and welcomed the opportunities for young people to acquire skills.
- Members welcomed the connections that the Growth team had made with large companies/employers but questioned the level of engagement with smaller businesses. Had contact been made with all businesses?
  - The Deputy Chief Executive – Growth confirmed that open contact with businesses was available at



## PERFORMANCE MONITORING PANEL -

24 January 2023

- breakfast meetings and networking events. Activity was only restricted by the limited resources within the team.
- The Inward Investment Manager confirmed that the team worked with smaller businesses, and engagement was evident through work with:
    - Chamber of Commerce;
    - Federation of Small Business; and
    - Grants4growth scheme.
  - Members stated that the strategic transport network was not fit-for-purpose and improvements were needed for existing businesses and to attract new businesses to the district. There was disappointment that the A16 was built as a single carriageway and that the condition had deteriorated. Investment and improvements were vital for the future prosperity of the district. Members also asked whether the prevailing unstable financial situation would affect the programme of the Growth team.
    - The Deputy Chief Executive – Growth responded that:
      - national investment opportunities were being sought. As the district was one of the most concentrated manufacturing/food processing areas in the country, surrounded by land, investment could stimulate exponential growth;
      - concerns regarding the A16 were acknowledged and engagement with Midlands Connect regarding the matter had been established. A case study in respect of transport investment would be submitted to an All-Party Parliamentary Group (APPG) in the following months; and
      - although not the delegation of the SHDC, presentations had been made to Highways Agencies to promote the transport agenda where this was deemed to be influential.
  - Members acknowledged that specialised industries operated in the area however a large per centage of wealth of the area was reliant upon few industries. Had the Council attempted to broaden the balance of businesses operating in the area.
    - The Inward Investment Manager confirmed that developments had been evident regarding the type of businesses in the area which had included:
      - the harnessing of technological advances in

**PERFORMANCE MONITORING PANEL -**

24 January 2023

the agri-food, horticultural and logistics sector had attracted technology experts to the area; and

- two high profile ICT companies in the area worked with local and national businesses.

**AGREED:**

That following consideration of the Economic Development and Inward Investment update, the comments of the Panel be noted.

**61 PERFORMANCE MONITORING PANEL WORK PROGRAMME**

Consideration was given to the report of the Interim Assistant Director – Governance which set out the Work Programme of the Performance Monitoring Panel. The Work Programme consisted of two separate sections, the first setting out the date of the future Panel meetings along with proposed items for consideration, and the second setting out the Task Groups that had been identified by the Panel.

The Democratic Services Officer outlined the following updates to the Work Programme:

Regarding Appendix A, the following items had been added to the 14 March meeting 2023:

- The full report regarding the monitoring of the Sustainable Products Policy;
- Joint Scrutiny Public Transport Task Group Report;
- Swimming Pool and Leisure Facilities Task Group update; and
- Sir Halley Stewart Playing Field Task Group Report.

Regarding Appendix B:

- The South Holland Centre Task Group would reconvene on 25 January 2023;
- The Sir Halley Stewart Playing Field Task Group Task Group would meet early February and a report come forward to the 14 March 2023 meeting.

**AGREED:**

That the Work Programme of the Performance Monitoring Panel be noted.

**62 ANY OTHER ITEMS WHICH THE CHAIRMAN DECIDES ARE URGENT**

**PERFORMANCE MONITORING PANEL -**  
24 January 2023

There were none.

(The meeting ended at 8.05 pm)

(End of minutes)